# Ukraine CCCM Cluster – Site Consolidation TWG Meeting Minutes

**Date:** 26 September 2023

<table>
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<tr>
<th><strong>Summary of the discussion</strong></th>
<th><strong>Action points</strong></th>
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<td><strong>Overview:</strong></td>
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<td>• Site Consolidation TWG is led by the CCCM Cluster and co-chaired with IOM. Participation is not limited to CCCM partners, and representation from Shelter, WASH, Protection, and Education Clusters is welcomed.</td>
<td>CCCM Cluster to share with the TWG group members the presentation on the consolidation plan and prioritization criteria. Partners are requested to share their comments, additions / edits, and flag concerns / gaps.</td>
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<td>• Consolidation of collective sites (CSs) has become a priority issue due to the significant number amount of CSs, their dispersity across the country, low occupancy rate, and the majority not meeting minimum standards. As of September 2023, there are over 2,500 CS identified with the highest concentration in western and central areas.</td>
<td>CCCM Cluster will follow up with the Education Cluster to establish linkages with the Ministry for Education.</td>
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<td>• While the Cluster is not advocating for CS closure or consolidation, it is <strong>engaging in a process that has already started by authorities</strong> in western and central oblasts and is expected to gain momentum with the anticipated closure of some sites during the implementation of Resolution 930. The objective of the TWG is to <strong>ensure that humanitarian engagement and support for this process is coordinated, and that site closure and potential relocation of IDPs takes place in a principled manner</strong> that reduces protection risks and other potential harm for the IDPs affected.</td>
<td>Shelter Cluster to launch a “Mini Task Force” under the TWG to develop an SOP with technical guidance on site consolidation for partners. <em>[the first meeting took place on 6 October, contact person <a href="mailto:fernanle@unhcr.org">fernanle@unhcr.org</a>]</em></td>
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| • TWG overall output will be a strategy consisting of the following components. TWG meetings will progressively focus on different elements of the below list (**bolded topics covered in the first TWG meeting**). | **TWG members to analyze possible protection concerns and risks associated with the site consolidation, to form the basis of a risk mitigation approach.**  
  1. Activities and steps in the process of site consolidation to guide partners and promote predictability. |
2. Criteria for site selection and prioritization for humanitarian support and upgrading, as well closure and expansion, to guide intersectoral partners and to most impactfully spend their resources.

3. Outcomes and indicators for IDP profiling and facilitate information-sharing on methodology.

4. Mapping where site consolidation activities are already planned or taking place and agree on an approach to partner geographic coverage (“focal point” system).

5. Steps for responsible engagement with residents of sites that are closing (CwC and AAP approaches).

6. Roles and responsibilities of the Cluster (national and sub-national) and partners as it pertains to engagement with authorities.

7. Common messaging and/or advocacy to guide engagement with local and Oblast authorities, as site managers.

8. Modality to efficiently track and update collective site status in the Master List based on site closure / consolidation process.

Steps in the site consolidation process:

- Site consolidation and closure will facilitate improvement of living conditions for IDPs in CSs via site infrastructure upgrades; decommissioning sites that have to resume their original function (schools and kindergartens); and strengthening humanitarian resources and services in key areas, facilitating area-based approaches.

- The discussion on the site consolidation should be closely linked with the durable solutions process.

- Proposed steps toward a principled site consolidation – TWG members are requested to provide feedback and inputs on the below:

  1. Monitoring conditions of active CSs (currently undertaken by authorities with support of CCCM partners in line with the Resolution 930).
  2. Conduct first screening of CSs based on results of the monitoring and agreed criteria at Oblast level.
  3. Identify cluster focal points among partners in each oblast who can facilitate communication and coordination on site consolidation with other partners in
that oblast, while falling under overall coordination of CCCM Cluster Sub-National Coordinator.

4. Conduct a **multi-sectoral technical assessment** in prioritized CSs in collaboration with shelter, protection, WASH (and other sectors as relevant) and authorities.

5. Develop a **site consolidation plan per Oblast** to agree with the authorities.

6. Mini Shelter Taskforce to develop an **SOP with technical guidance** on site consolidation for partners.

7. Develop a clear **CwC and AAP plan** to communicate with IDPs on site closure and consolidation and mitigate protection and other risks.
   
   **NOTE:** IDPs residing in CSs that do not fall under prioritization criteria, should not be excluded from receiving protection assistance and any other life-saving aid.

8. Engage relevant oblast and hromada authorities and site managers to agree and coordinate the **process of closing CSs with agreed timeline**.

9. **CwC and FGD** with IDPs hosted in CSs that will be closed. Ensure that IDPs are supported with options of where to be relocated (in another CSs or appropriate alternative accommodation) and have access to the right information to enable decision-making.
   
   **In parallel, the site consolidation process should be supported by capacity building of the partners, site managers, consolidation FPs, and authorities, and clear communication to the IDP population in CSs.**

To be noted: the steps outlined above are not comprehensive but related only to the first phase of site consolidation and in line with the resolution. More steps related to the implementation and movement process of the IDPs will be presented and discussed in the TWG.

**Criteria for site selection and prioritization for humanitarian support:**

- There is a clear guidance for intersectoral partners on selecting / prioritizing CSs in which to conduct costly interventions including infrastructure upgrades – ensuring resources are directed where they are most needed and not utilized in sites that are soon to be closed. This is relevant in the context of site consolidation and support to implementation of Resolution 930.
CCCM Cluster has been providing ad hoc guidance based on field observations and consultations with partners and would like to formalize the list and guidance in agreement with the TWG. **TWG members are requested to provide feedback and inputs on the below prioritization criteria:**

- CS located in **urban areas**: avoid supporting remote or isolated areas with limited access to services and livelihoods (employment, education, etc).
- CSs with **bigger number of IDP** population: sites accommodating a small number of IDPs are more likely to be closed in the near future.
- CSs with **additional accommodation** capacities able to host IDPs from CS that will be closed as part of the consolidation process.
- CSs included on the **official list of collective sites** maintained by the oblast authorities (in progress under Resolution 930).
- CSs in **state or communal ownership** (support to private CSs should be justified on a case-by-case basis).
- CSs that **local authorities are committed to maintain** until alternative housing solutions for IDPs are found.
- CSs with a **lower probability of resuming its original functioning**. Avoid selecting educational facilities (schools and kindergartens), sport facilities, and hospitals.
- CSs established in buildings with the **technical possibility to be upgraded** to the minimum standards (those with e.g. no possibility to install disability-friendly infrastructure, lack of place to install additional toilets or showers, electrical capacity lacking, etc. to be avoided).
- CSs that are **considered safe** by IDPs and site managers.

**Note:** IDPs residing in CSs that do not fall under prioritization criteria should not be excluded from receiving protection assistance and any other life-saving aid.